U.S. Department of Commerce

2018 Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.

Within This Report

This overview of the Commerce 2018 Federal **Employee Viewpoint** Survey (FEVS) results contains the following:

- Results At-A-Glance (page 1)
- Results Highlights (page 2)
- Positive, Neutral, and **Negative Ratings** (pages 3-8)

• Work/Life Programs (page 9)

- Demographic Characteristics (pages 10-11)
- Agency-Specific Items (page 12)

About The FEVS

Title 5, Code of Federal Regulations, Part 250 requires agencies to administer an annual employee survey. The U.S. Office of Personnel Management now administers the FEVS annually, thus meeting agencies' yearly survey commitment.

The web-based survey was completed by approximately 598,003 Federal employees. The survey was open to Commerce employees beginning May 7 to June 18, 2018.

The FEVS contained 97 questions regarding employee perceptions on critical areas of their work lives which drive employee satisfaction, commitment, and ultimately retention. Commerce will use the 2018 results to improve processes, products, services, and organizational outcomes through the recruitment and retention of a highperforming, diverse workforce.

Results At-A-Glance

Overall, the majority of Commerce employees remain engaged and would recommend the Department as a good place to work, with major strengths in the nature of our work and work-life programs. However, opportunities for improvement remain within employee perceptions on performance management, resources, and workload. Below are highlights based on FEVS Items 1-71:

- 42 items had positive ratings of 65% or more (strengths)
- 0 items had negative rating of 35% or more (challenges)
- 2 items had neutral rating of 30% or more (opportunities)
- 38 items increased from the Department's 2017 positive score
- 8 items decreased from the Department's 2017 positive score
- 67 out of 71 items were above the positive Government-wide average
- 32 items were 5 percentage points or more above the positive Government-wide average
- 0 items were 5 percentage points or more below the positive Government-wide average
- Highest positive score: 96% When needed, I am willing to put in the extra effort to get a job done.
- Lowest positive score: 42% How satisfied are you with your opportunity to get a better job in your organization.

Indices

Out of 36 departments/large agencies, Commerce received the following Index rankings and scores:

3rd at 71% on Global Satisfaction (70% in 2017)

Satisfaction with the job, pay, and organization and willingness to recommend it as good place to work

3rd at 66% on New Inclusion Quotient (IQ) (66% in 2017) The concept that individual behaviors repeated over time will create habits necessary for inclusiveness.

4th at 71% on Employee Engagement (71% in 2017)

- Conditions that lead to engaged employees
 - 80% on Supervisors (80% in 2017) The interpersonal relationship between worker and supervisor, including trust, respect, and support 74% on Intrinsic Work Experiences (74% in 2017)
 - Employees' feelings of motivation and competency relating to their role in the workplace
 - 60% on Leaders Lead (58% in 2017) Perceptions of leadership integrity and behaviors, such as communication and workforce motivation

Response Rates

55% (20,725 out of 37,432) of Commerce employees responded, which is 14 percentage points above the Government rate. Bureau/organizational unit response rates are:

- EDA 86% BEA – 72%
- OIG 67% NTIS – 65%

■ ITA – 57%

NTIA – 56%

- NOAA 50% CENSUS – 47%
- NIST 41%
 - BIS 35%

USPTO – 69% MBDA – 68%

- ESA 46%
 - OS 42%

About the Survey

- Administered to Commerce employees May 7 June 18, 2018
- Restricted to non-political, non-seasonal, full or part-time, permanent employees onboard since October 2017

Response Rates: GOV 2018: 41% (598,003 of 1,473,870) | DOC 2018: 55% (20,725 out of 37,432) | DOC 2017: 54%

Highest Positive and Negative Scores[†]

Top 3 Positive (e.g., Agree) Scores

96% - Willing to put in the extra effort to get a job done (Q.7)*91% - The work I do is important (Q.13)*

91% - I am constantly looking for ways to do my job better (Q.8)

Comparison to 2018 GOV Results

Above GOV on 67 of 71 Positive Scores[†]

| Top 5 above GOV | DOC | GOV | +/- |
|---|-----|-----|-----|
| Promotions in my work unit are based on merit (Q.22)* | 55% | 37% | +18 |
| Pay raises depend on how well employees perform their jobs (Q.33)* | 43% | 26% | +17 |
| Awards in my work unit depend on how well employees perform their jobs. (Q.25)* | 59% | 46% | +13 |
| I believe the results of this survey will be used to make my agency a better place to work (Q.41) | 52% | 41% | +11 |
| In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. (Q.23)* | 43% | 32% | +11 |

Below GOV on 1 of 71 Positive Scores[†]

| Top 5 below GOV | DOC | GOV | +/- |
|-----------------------------------|-----|-----|-----|
| My workload is reasonable (Q.10)* | 55% | 59% | -4 |

Top 3 Negative (e.g., Disagree) Scores

31% - I have sufficient resources to get my job done (Q.9)*
31% - Pay raises depend on how well employees perform (Q.33)*
28% - Steps are taken to deal with a poor performer (Q.23)*

Comparison to 2017 DOC Results

Increased on 38 of 71 Positive Scores[†]

| Top 5 Increases | 2018 | 2017 | +/- |
|---|------|------|-----|
| Work unit has knowledge and skills to accomplish org goals (Q.29) | 85% | 76% | +9 |
| Senior leaders generate high levels of motivation and commitment (Q.53) | 47% | 44% | +3 |
| My org has prepared employees for potential security threats (Q.36) | 82% | 79% | +3 |
| Mgrs. communicate the goals of the organization (Q.56) | 68% | 66% | +2 |
| My work unit is able to recruit people with the right skills (Q.21) | 52% | 50% | +2 |

Decreased on 8 of 71 Positive Scores[†]

| Top 5 Decreases | 2018 | 2017 | +/- |
|--|------|------|-----|
| Supervisor treats me w/respect (Q.49) | 86% | 88% | -2 |
| Policies and programs promote diversity in the workplace (Q.34) | 64% | 65% | -1 |
| Supervisors work well w/ employees of different backgrounds (Q.55) | 73% | 74% | -1 |
| Supervisor listens to what I have to say (Q.48) | 83% | 84% | -1 |
| Prohibited Personal Practices are not tolerated (Q.38) | 76% | 77% | -1 |

Employee Engagement Index

60% 56%

(+2%) (+1%)

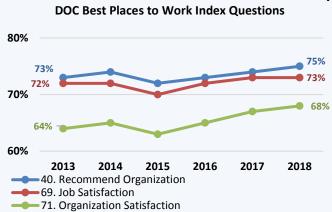
Leaders

80% 75%

Supervisor

DOC 2018 GOV 2017 GOV 2018

(+1%)



Key Indices

100%

75%

50%

25%

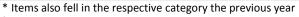
0%

68%

71% (+1%)

Overall

DOC 2017



[†] Based on FEVS Items 1-71

72%

74% (+1%)

Experience

| | POSI | TIVE | NEUTRAL | NEG/ | ATIVE | | |
|---|--|------------------------------|--|------------------------------------|---|--------|---|
| Mu Work Everyingo | Strongly Agree, Very Good, Very Satisfied | Agree, Good, Satisfied | Neither Agree nor Disagree, Fair, Neither Satisfied nor Dissatisfied | Disagree, Poor, Dissatisfied | Strongly Disagree, Very Poor, Very Dissatisfied | TOTAL | Don't Know / No Basis to Judge |
| My Work Experience | | | | | | | |
| 1 I am given a real opportunity to improve my | 71 25% | 46% | 15% 15% | 14 10% | 4% | | |
| skills in my organization. | 5,270 | 40% 9,610 | 3,111 | 1,909 | 4% 726 | 20,626 | N/A |
| 2 I have enough information to do my job | 75 | 5% | 13% | 12 | .% | | |
| well. | 22% 4,551 | 53% | 13% 2,613 | 9% 1,909 | 3% 546 | 20,632 | N/A |
| | | 11,013 | | | | 20,032 | IN/A |
| 3 I feel encouraged to come up with new and | | .% | 20% | 19 | | | |
| better ways of doing things. | 24% 4,851 | 37% 7,471 | 20% 4,268 | 13% 2,750 | 6% 1,224 | 20,564 | N/A |
| 4 My work gives me a feeling of personal | 76 | 5% | 14% | 10 |)% | | |
| accomplishment. | 32% | 44% | 14% | 7% | 3% | | |
| | 6,534 | 9,204 | 2,815 | 1,423 | 670 | 20,646 | N/A |
| 5 I like the kind of work I do. | 84 | % | 11% | 5 | % | | |
| | 39% 7,860 | 45% 9,296 | 11% 2,432 | 4% 777 | 1% 267 | 20,632 | N/A |
| 6 I know what is expected of me on the job. | 84% | | 9% | 7 | % | | |
| - · · · · · · · · · · · · · · · · · · · | 36% | 47% | 9% | 5% | 2% | | |
| | 7,686 | 9,674 | 1,843 | 1,034 | 396 | 20,633 | N/A |
| 7 When needed I am willing to put in the | 96 | 5% | 3% | 1 | % | | |
| extra effort to get a job done. | 63% | 33% | 3% | 1% | 0% | | |
| | 12,910 | 6,904 | 612 | 132 | 103 | 20,661 | N/A |
| 8 I am constantly looking for ways to do my | 91 | L% | 8% | 1 | % | | |
| job better. | 48% | 43% | 8% | 1% | 0% | | |
| | 9,795 | 8,910 | 1,656 | 226 | 85 | 20,672 | N/A |
| 9 I have sufficient resources (for example, | 53 | 3% | 16% | 31 | .% | | |
| people, materials, budget) to get my job | 14% | 39% | 16% | 20% | 11% | | |
| done. | 3,035 | 8,149 | 3,181 | 3,989 | 2,192 | 20,546 | 35 |
| 10 My workload is reasonable. | 55 | 5% | 18% | 27 | '% | | |
| | 12% | 43% | 18% | 18% | 10% | 20 552 | |
| | 2,377 | 8,604 | 3,663 | 3,782 | 2,127 | 20,553 | 27 |
| 11 My talents are used well in the workplace. | | 8% | 18% | 19 | | | |
| | 18% 3,816 | 45% 9,210 | 18% 3,667 | 12% 2,417 | 7% 1,363 | 20,473 | 46 |
| | | | | | | 20,473 | 40 |
| 12 I know how my work relates to the agency's | | 3% | 8% | 4 | | | |
| goals. | 36% 7,511 | 52% 10,677 | 8% 1,520 | 3% 586 | 1% 294 | 20,588 | 38 |
| 13 The work I do is important. | 91 | .% | 7% | 2 | % | | |
| • | 49% | 42% | 7% | 2% | 1% | | |
| | 10,063 | 8,655 | 1,368 | 318 | 163 | 20,567 | 42 |

| 14 Physical conditions (for example, noise | 74 | 1% | 14% | 12 | % | | |
|--|--|--|---|--|---|----------------------------|-------------------------|
| level, temperature, lighting, cleanliness in | 31% | 43% | 14% | 8% | 4% | 1 | |
| the workplace) allow employees to perform | 6,487 | 8,761 | 2,715 | 1,553 | 799 | 20,315 | 329 |
| their jobs well. | | | | | | | |
| 15 My performance appraisal is a fair reflection | 7: | 5% | 13% | 13 | % | | |
| of my performance. | 28% | 46% | 13% | 7% | 5% | | |
| | 6,087 | 9,517 | 2,538 | 1,430 | 955 | 20,527 | 123 |
| 16 I am held accountable for achieving results. | 87 | 7% | 9% | 49 | % | | |
| | 36% | 52% | 9% | 3% | 1% | | |
| l | 7,669 | 10,472 | 1,718 | 470 | 231 | 20,560 | 53 |
| 17 I can disclose a suspected violation of any | 67 | 7% | 19% | 14 | % | | |
| law, rule or regulation without fear of | 29% | 38% | 19% | 7% | 7% | | |
| reprisal. | 5,770 | 7,403 | 3,698 | 1,257 | 1,198 | 19,326 | 1,321 |
| 18 My training needs are assessed. | 57 | 7% | 23% | 20 | % | | |
| | 17% | 41% | 23% | 13% | 6% | | |
| | 3,537 | 8,457 | 4,615 | 2,613 | 1,217 | 20,439 | 217 |
| 19 In my most recent performance appraisal, I | 7 | 5% | 12% | 13 | % | | |
| understood what I had to do to be rated at | 34% | 41% | 12% | 8% | 5% | 1 | |
| different performance levels (for example, | 7,371 | 8,237 | 2,270 | 1,569 | 948 | 20,395 | 290 |
| My Work Unit | | | | | | | |
| 20 The people I work with cooperate to get the | 80 | 0% | 12% | 89 | % | | |
| job done. | 34% | 46% | 12% | 6% | 2% | 1 | |
| jes conc. | 7,141 | 9,440 | 2,525 | 1,179 | 391 | 20,676 | N/A |
| 21 My work unit is able to recruit people with | 52 | 2% | 25% | 23 | % | | |
| the right skills. | 13% | 39% | 25% | 15% | 8% | 1 | |
| | 2,716 | 7,829 | 4,694 | 2,777 | 1,424 | 19,440 | 1,218 |
| 22 Promotions in my work unit are based on | 55 | 5% | 24% | 21 | % | | |
| , merit. | 19% | 36% | | | | | |
| | 1 000 | | 24% | 11% | 10% | 1 | |
| | 4,086 | 7,162 | | 11% 2,042 | 10% 1,673 | 19,380 | 1,238 |
| 23 In my work unit, steps are taken to deal | | | 24% 4,417 | 1 1 | 1,673 | 19,380 | 1,238 |
| 23 In my work unit, steps are taken to deal with a poor performer who cannot or will | | 7,162 | 24% | 2,042 | 1,673 | 19,380 | 1,238 |
| 23 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 43 | 7,162 | 24% 4,417 29% | 2,042 | 1,673 % | 19,380 | 1,238 2,930 |
| with a poor performer who cannot or will not improve. | 43 11% 2,134 | 7,162 3% 32% | 24% 4,417 29% 29% | 2,042 28 16% | 1,673 % 12% 1,893 | | |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance | 43 11% 2,134 46 | 7,162 3% 32% 5,835 5% | 24% 4,417 29% 29% 5,084 29% | 2,042 28 16% 2,757 26 | 1,673 % 12% 1,893 % | | |
| with a poor performer who cannot or will not improve. | 43 11% 2,134 | 7,162 3% 32% 5,835 | 24% 4,417 29% 29% 5,084 | 2,042 28 16% 2,757 | 1,673 % 12% 1,893 | | |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. | 43 11% 2,134 46 12% 2,414 | 7,162 3% 32% 5,835 5% 34% | 24% 4,417 29% 29% 5,084 29% 29% 5,375 | 2,042 28 16% 2,757 26 16% | 1,673 % 12% 1,893 % 10% 1,698 | 17,703 | 2,930 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well | 43 11% 2,134 46 12% 2,414 | 7,162 3% 32% 5,835 5% 34% 6,611 | 24% 4,417 29% 29% 5,084 29% 29% | 2,042 28 16% 2,757 26 16% 2,918 19 | 1,673 % 12% 1,893 % 10% 1,698 | 17,703 | 2,930 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. | 43 11% 2,134 44 12% 2,414 55 | 7,162 3% 32% 5,835 5% 34% 6,611 | 24% 4,417 29% 29% 5,084 29% 29% 5,375 22% | 2,042 28 16% 2,757 26 16% 2,918 | 1,673 % 12% 1,893 % 10% 1,698 % | 17,703 | 2,930 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well employees perform their jobs. | 43 11% 2,134 44 12% 2,414 59 19% 3,973 | 7,162 3% 32% 5,835 5% 34% 6,611 9% 40% | 24% 4,417 29% 5,084 29% 29% 5,375 22% 22% 4,073 | 2,042 28 16% 2,757 26 16% 2,918 19 11% | 1,673 % 12% 1,893 % 10% 1,698 % 8% 1,450 | 17,703 | 2,930 1,628 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well employees perform their jobs. 26 Employees in my work unit share job | 43 11% 2,134 44 12% 2,414 59 19% 3,973 | 7,162 3% 32% 5,835 5% 34% 6,611 9% 40% 7,946 | 24% 4,417 29% 29% 5,084 29% 29% 5,375 22% 22% | 2,042 28 16% 2,757 26 16% 2,918 19 11% 1,928 | 1,673 % 12% 1,893 % 10% 1,698 % 8% 1,450 | 17,703 | 2,930 1,628 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well employees perform their jobs. | 43 11% 2,134 46 12% 2,414 59 19% 3,973 78 | 7,162 3% 32% 5,835 5% 34% 6,611 9% 40% 7,946 3% | 24% 4,417 29% 29% 5,084 29% 29% 5,375 22% 22% 4,073 13% | 2,042 28 16% 2,757 26 16% 2,918 19 11% 1,928 10 | 1,673 % 12% 1,893 % 10% 1,698 % 8% 1,450 % | 17,703 | 2,930 1,628 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well employees perform their jobs. 26 Employees in my work unit share job knowledge with each other. | 43 11% 2,134 46 12% 2,414 59 19% 3,973 78 27% 5,812 | 7,162 3% 32% 5,835 5% 34% 6,611 9% 40% 7,946 3% 50% | 24% 4,417 29% 29% 5,084 29% 29% 5,375 22% 22% 4,073 13% 13% | 2,042 28 16% 2,757 26 16% 2,918 19 11% 1,928 10 6% | 1,673 % 12% 1,893 % 10% 1,698 % 8% 1,450 % 3% 647 | 17,703 19,016 19,370 | 2,930 1,628 1,274 |
| with a poor performer who cannot or will not improve. 24 In my work unit, differences in performance are recognized in a meaningful way. 25 Awards in my work unit depend on how well employees perform their jobs. 26 Employees in my work unit share job | 43 11% 2,134 46 12% 2,414 59 19% 3,973 78 27% 5,812 | 7,162 3% 32% 5,835 5% 34% 6,611 9% 40% 7,946 3% 50% 10,292 | 24% 4,417 29% 5,084 29% 29% 5,375 22% 22% 4,073 13% 13% 2,542 | 2,042 28 16% 2,757 26 16% 2,918 19 11% 1,928 10 6% 1,239 | 1,673 % 12% 1,893 % 10% 1,698 % 8% 1,450 % 3% 647 | 17,703 19,016 19,370 | 2,930 1,628 1,274 |

| 28 How would you rate the overall quality of | 89 | 9% | 9% | 2 | % | | |
|---|-------------|--------|--------|-------|-------|--------|-------|
| work done by your work unit? | 48% | 41% | 9% | 1% | 0% | | |
| | 10,083 | 8,353 | 1,860 | 245 | 67 | 20,608 | N/A |
| My Agency | | | | | | | |
| 29 My work unit has the job-relevant | 85 | 5% | 10% | 5 | % | | |
| knowledge and skills necessary to | 36% | 49% | 10% | 4% | 1% | | |
| accomplish organizational goals. | 7,512 | 9,870 | 1,933 | 791 | 238 | 20,344 | 298 |
| 30 Employees have a feeling of personal | 53 | 3% | 24% | 23 | 3% | | |
| empowerment with respect to work | 13% | 40% | 24% | 16% | 7% | | |
| processes. | 2,697 | 8,095 | 4,647 | 3,044 | 1,412 | 19,895 | 565 |
| 31 Employees are recognized for providing high | 60 |)% | 20% | 20 |)% | | |
| quality products and services. | 17% | 43% | 20% | 13% | 7% | | |
| | 3,479 | 8,752 | 4,000 | 2,571 | 1,321 | 20,123 | 322 |
| 32 Creativity and innovation are rewarded. | 47 | 7% | 28% | 25 | 5% | | |
| , | 13% | 34% | 28% | 16% | 9% | | |
| | 2,642 | 6,536 | 5,654 | 3,137 | 1,758 | 19,727 | 649 |
| 33 Pay raises depend on how well employees | 43 | 3% | 26% | 31 | % | | |
| perform their jobs. | 13% | 31% | 26% | 18% | 13% | | |
| , | 2,756 | 6,172 | 4,813 | 3,259 | 2,220 | 19,220 | 1,213 |
| 34 Policies and programs promote diversity in | 64% 24% 12% | | | | | | |
| the workplace (for example, recruiting | 21% | 43% | 24% | 7% | 5% | | |
| minorities and women, training in | 4,133 | 7,996 | 4,388 | 1,197 | 825 | 18,539 | 1,899 |
| awareness of diversity issues, mentoring). | | | | | | | |
| 35 Employees are protected from health and | 82 | 2% | 12% | 6 | % | | |
| safety hazards on the job. | 30% | 52% | 12% | 4% | 2% | | |
| | 6,214 | 10,255 | 2,334 | 685 | 394 | 19,882 | 594 |
| 36 My organization has prepared employees | 82 | 2% | 12% 6% | | % | | |
| for potential security threats. | 26% | 55% | 12% | 4% | 2% | | |
| · · · | 5,520 | 11,152 | 2,314 | 774 | 363 | 20,123 | 311 |
| 37 Arbitrary action, personal favoritism and | 65 | 5% | 20% | 15 | 5% | | |
| coercion for partisan political purposes are | 24% | 41% | 20% | 8% | 7% | | |
| not tolerated. | 4,719 | 7,680 | 3,623 | 1,435 | 1,206 | 18,663 | 1,785 |
| 38 Prohibited Personnel Practices (for example, | 76 | 5% | 16% | 8 | % | | |
| illegally discriminating for or against any | 31% | 45% | 16% | 4% | 4% | | |
| employee/applicant, obstructing a person's | 5,924 | 8,150 | 2,810 | 641 | 718 | 18,243 | 2,162 |
| right to compete for employment, | | | | | | | |
| knowingly violating veterans' preference | | | | | | | |
| requirements) are not tolerated. | | | | | | | |
| 39 My agency is successful at accomplishing its | 83 | 3% | 13% | 4 | % | | |
| mission. | 28% | 55% | 13% | 3% | 1% | | |
| - | 5,782 | 10,954 | 2,465 | 590 | 239 | 20,030 | 418 |
| 40 I recommend my organization as a good | 75 | 5% | 15% | 9 | % | | |
| place to work. | 32% | 43% | 15% | 7% | 3% | | |
| P | 6,897 | 8,669 | 3,025 | 1,304 | 551 | 20,446 | N/A |

| 41 I believe the results of this survey will be | 52 | 2% | 25% | 22 | 2% | | |
|---|---------------------------------------|--------------|------------|-------|------------------|--------|-------|
| used to make my agency a better place to | 20% | 33% | 25% | 13% | 9% | 1 | |
| work. | 3,928 | 6,270 | 4,719 | 2,448 | 1,629 | 18,994 | 1,470 |
| Лу Supervisor | | | | | | | |
| 42 My supervisor supports my need to balance | 85 | 5% | 8% | 7 | % | | |
| work and other life issues. | 49% | 36% | 8% | 3% | 3% | | |
| | 10,200 | 7,210 | 1,682 | 649 | 583 | 20,324 | 98 |
| 13 My supervisor provides me with | 72 | 2% | 16% | 12 | 2% | | |
| opportunities to demonstrate my leadership | 36% | 36% | 16% | 7% | 5% | 1 | |
| skills. | 7,431 | 7,166 | 3,309 | 1,451 | 890 | 20,247 | 156 |
| 44 Discussions with my supervisor about my | 73 | 8% | 14% | 13 | .% | | |
| | 35% | 37% | 14% | 7% | 6% | 1 1 | |
| performance are worthwhile. | 7,414 | 7,585 | 2,803 | 1,433 | 1,044 | 20,279 | 113 |
| 45 March 1997 | · · · · · · · · · · · · · · · · · · · | 5% | | 6 | | | |
| 45 My supervisor is committed to a workforce | 38% | 37% | 19% 19% | 3% | % 3% | - 1 | |
| representative of all segments of society. | 7,252 | 6,800 | 3,286 | 521 | 570 543 | 18,402 | 1,999 |
| | 1,232 | 0,800 | 5,280 | 521 | 545 | 10,402 | 1,999 |
| 46 My supervisor provides me with | 71% | | 16% | 13 | | | |
| constructive suggestions to improve my job | 33% | 38% | 16% | 8% | 5% | | |
| performance. | 7,083 | 7,652 | 3,093 | 1,540 | 958 | 20,326 | 91 |
| 47 Supervisors in my work unit support | 75 | 5% | 14% | 10 |)% | | |
| employee development. | 36% | 39% | 14% | 6% | 4% | | |
| | 7,520 | 7,849 | 2,757 | 1,093 | 803 | 20,022 | 383 |
| 48 My supervisor listens to what I have to say. | 83% | | 9% | 8% | | | |
| , | 47% | 36% | 9% | 5% | 3% | 1 | |
| | 9,789 | 7,300 | 1,776 | 972 | 552 | 20,389 | N/A |
| 49 My supervisor treats me with respect. | 86 | 5% | 7% | 6 | % | | |
| | 53% | 34% | 7% | 4% | 3% | 1 | |
| | 11,058 | 6,736 | 1,394 | 701 | 508 | 20,397 | N/A |
| 50 In the last six months, my supervisor has | 90 |)% | 6% | 4 | % | | |
| talked with me about my performance. | 49% | 41% | 6% | 3% | 1% | 1 | |
| taked with the about my performance. | 10,235 | 8,260 | 1,078 | 597 | 226 | 20,396 | N/A |
| 51 I have trust and confidence in my | 70 | 5% | 13% | 11 | 0/_ | | |
| | 45% | 31% | 13% | 6% | - <i>%</i> 5% | | |
| supervisor. | 9,566 | 6,240 | 2,437 | 1,186 | 947 | 20,376 | N/A |
| | | | | | | 20,570 | 11/71 |
| 52 Overall, how good a job do you feel is being | | 3% | 14% | 8 | | | |
| done by your immediate supervisor? | 50% | 29% | 14% | 5% | 3% | | |
| | 10,457 | 5,770 | 2,620 | 923 | 608 | 20,378 | N/A |
| eadership | | | | | | | |
| | | 1 0 / | | 27 | | | |

| 53 In my organization, senior leaders generate | 47% | | 26% | 27 | 7% | | |
|---|-----------|-----------|------------|----------|----------|--------|-----|
| high levels of motivation and commitment | 13% | 34% | 26% | 16% | 11% | | |
| in the workforce. | 2,664 | 6,644 | 5,144 | 3,121 | 2,033 | 19,606 | 701 |
| | | | | | | | |
| | | | | | | | |
| 54 My organization's senior leaders maintain | 59 | 9% | 25% | 16 | 5% | | |
| 54 My organization's senior leaders maintain high standards of honesty and integrity. | 59 20% | 9% 40% | 25% 25% | 16 8% | 5% 8% | | |

| 55 Supervisors work well with employees of | 7: | 3% | 18% | 9 | % | | |
|---|-------|-----------|------------|-------|--------|--------|-------------|
| different backgrounds. | 25% | 48% | 18% | 5% | 4% | | |
| different backgrounds. | 4,955 | 9,028 | 3,254 | 881 | 615 | 18,733 | 1,482 |
| | | | | | | | 1,102 |
| 56 Managers communicate the goals of the | | 3% | 18% | | 1% | | |
| organization. | 20% | 49% | 18% | 9% | 5% | | |
| | 4,048 | 9,672 | 3,475 | 1,699 | 944 | 19,838 | 393 |
| 57 Managers review and evaluate the | 68 | 3% | 21% | 11 | L% | | |
| organization's progress toward meeting its | 20% | 48% | 21% | 7% | 4% | | |
| goals and objectives. | 3,996 | 9,060 | 3,760 | 1,241 | 705 | 18,762 | 1,507 |
| <u> </u> | Г | 20/ | 220/ | 20 | 20/ | | |
| 58 Managers promote communication among | 18% | 3% 40% | 22% 22% | 12% |)% | - | |
| different work units (for example, about | 3,533 | 7,710 | 4,188 | 2,321 | 1,366 | 19,118 | 1,169 |
| projects, goals, needed resources). | 5,555 | 7,710 | 4,100 | 2,521 | 1,500 | 15,110 | 1,109 |
| 59 Managers support collaboration across | 62 | 2% | 22% | 16 | 5% | | |
| work units to accomplish work objectives. | 19% | 43% | 22% | 10% | 6% | | |
| | 3,818 | 8,096 | 4,081 | 1,900 | 1,172 | 19,067 | 1,140 |
| 60 Overall, how good a job do you feel is being | 6 | 5% | 21% | 12 | 2% | | |
| done by the manager directly above your | 29% | 37% | 21% | 7% | 6% | | |
| immediate supervisor? | 5,421 | 6,829 | 3,785 | 1,166 | 984 | 18,185 | 2,092 |
| | | | | | | | , |
| 61 I have a high level of respect for my | 60% | | 24% | | 7% | - | |
| organization's senior leaders. | 23% | 37% | 24% | 10% | 7% | 10 711 | 5 40 |
| | 4,673 | 7,293 | 4,614 | 1,846 | 1,285 | 19,711 | 546 |
| 62 Senior leaders demonstrate support for | 64 | 4% | 23% | 12 | 2% | | |
| Work/Life programs. | 25% | 40% | 23% | 7% | 5% | | |
| | 4,658 | 7,311 | 4,123 | 1,219 | 929 | 18,240 | 2,022 |
| My Satisfaction | | | | | | | |
| - | | | | | | | |
| 63 How satisfied are you with your | | 5% | 22% | | 2% | | |
| involvement in decisions that affect your | 17% | 40% | 22% | 16% | 5% | | |
| work? | 3,483 | 8,050 | 4,423 | 3,189 | 1,063 | 20,208 | N/A |
| 64 How satisfied are you with the information | 54 | 4% | 23% | 23 | 3% | | |
| you receive from management on what's | 14% | 40% | 23% | 17% | 6% | 1 | |
| going on in your organization? | 3,011 | 8,083 | 4,632 | 3,298 | 1,195 | 20,219 | N/A |
| | | | | | | | |
| 65 How satisfied are you with the recognition | 55 | 3% | 22% | 20 |)% | | |
| you receive for doing a good job? | 18% | 40% | 22% | 14% | 6% | | |
| | 3,879 | 8,170 | 4,346 | 2,631 | 1,185 | 20,211 | N/A |
| | | | | | | , | |
| 66 How satisfied are you with the policies and | | 3% | 30% | | L% | - | |
| practices of your senior leaders? | 13% | 36% | 30% | | 7% | 20.404 | |
| | 2,693 | 7,258 | 6,067 | 2,865 | 1,308 | 20,191 | N/A |
| 67 How satisfied are you with your opportunity | 42 | 2% | 31% | 27 | 7% | | |
| to get a better job in your organization? | 13% | 29% | 31% | 17% | 11% | | |
| - · · · · | 2,736 | 6,124 | 6,051 | 3,237 | 2,025 | 20,173 | N/A |
| 68 How satisfied are you with the training you | E' | 1% | 22% | 1- | 7% | | |
| receive for your present job? | 18% | 43% | 22% | 12% | 5% | | |
| receive for your present job! | 3,694 | 8,886 | 4,316 | 2,362 | 933 | 20,191 | N/A |
| | 3,034 | 5,000 | 7,510 | 2,302 | 555 | -0,101 | N/A |

| 69 Considering everything, how satisfied are | 73 | 8% | 15% | 12 | 2% | | |
|--|-------|-------|-------|-------|-------|--------|-----|
| you with your job? | 25% | 48% | 15% | 8% | 3% | | |
| | 5,226 | 9,662 | 2,993 | 1,665 | 666 | 20,212 | N/A |
| | | | | | | | |
| 70 Considering everything, how satisfied are | 66% | | 17% | 17% | | | |
| you with your pay? | 21% | 45% | 17% | 12% | 5% | | |
| | 4,272 | 9,217 | 3,323 | 2,325 | 1,058 | 20,195 | N/A |
| | | | | | | | |
| 71 Considering everything, how satisfied are | 68 | 3% | 19% | 13 | 3% | | |
| you with your organization? | 21% | 47% | 19% | 9% | 4% | | |
| | 4,381 | 9,596 | 3,604 | 1,825 | 753 | 20,159 | N/A |

Notes:

• Don't Know/No Basis to Judge responses were excluded from percentage calculations and total response counts.

- Percentages are weighted to represent the Agency's population.
- The sum of percentages may not add to 100 due to rounding.
- Positive ratings of 65% or greater are in **bold green** font.
- Neutral ratings of 30% or greater are in **bold blue** font.
- Negative ratings of 35% or greater are in **bold red** font.

Work/Life Programs

| | I TELEWORK | | | | I DO NOT TELEWORK | | | TOTAL | |
|----------|-------------------------|----------------------|-----------------------|--|---|---|--|------------------------|-------|
| Everyday | 3 or more days per week | 1 or 2 days per week | 1 or 2 days per month | Very Infrequently, on an unscheduled or short-term basis | l have to be physically present on the job | Technical issues prevent me from teleworking | Did not receive approval, though I have the kind of job where I can telework | Choose not to telework | Total |

Telework Situation

| 72 Please select the | | | 79% | | | | 21% | / 0 | | |
|----------------------|-------|-------|-------|-------|-------|-------|-----|--------|-------|--------|
| response that BEST | 21% | 6% | 29% | 7% | 16% | 7% | 2% | 4% | 9% | |
| describes your | 4,944 | 1,171 | 5,914 | 1,443 | 2,997 | 1,076 | 319 | 673 | 1,633 | 20,170 |
| current teleworking | | | | | | | | | | |

| Very Satisfied Satisfied Neither Satisfied nor Dissatisfied | Dissatisfied | I choose | Programs not available to me | Unaware of these | Total |
|--|--------------|----------|---------------------------------------|---------------------|-------|
|--|--------------|----------|---------------------------------------|---------------------|-------|

Program Satisfaction

How satisfied are you with the following Work/Life programs in your agency?

| 73 Telework | 45% | 30% | 8% | 3% | 2% | 5% | 7% | 1% | |
|------------------------|-------|-------|-------|-----|-----|-------|-------|-------|--------|
| | 8,992 | 5,915 | 1,557 | 626 | 320 | 1,051 | 1,338 | 139 | 19,938 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 74 Alternative Work | 49% | 27% | 7% | 1% | 1% | 8% | 5% | 1% | |
| Schedules | 9,899 | 5,498 | 1,306 | 287 | 181 | 1,591 | 973 | 268 | 20,003 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 75 Health and Wellness | 24% | 32% | 16% | 3% | 1% | 11% | 8% | 5% | |
| Programs | 4,811 | 6,389 | 3,194 | 578 | 269 | 2,261 | 1,663 | 975 | 20,140 |
| _ | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 76 Employee Assistance | 14% | 19% | 24% | 2% | 1% | 27% | 2% | 11% | |
| Program | 2,731 | 3,893 | 4,781 | 389 | 233 | 5,538 | 440 | 2,158 | 20,163 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 77 Child Care Programs | 8% | 10% | 21% | 2% | 1% | 39% | 10% | 10% | |
| | 1,545 | 2,016 | 4,289 | 342 | 225 | 7,787 | 2,022 | 1,934 | 20,160 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 78 Elder Care Programs | 5% | 6% | 21% | 1% | 1% | 37% | 9% | 20% | |
| | 1,043 | 1,262 | 4,247 | 216 | 121 | 7,406 | 1,806 | 4,052 | 20,153 |
| | | | | | | | | | |

Notes:

• Percentages are weighted to represent the Agency's population.

• The sum of percentages may not add to 100 due to rounding.

Demographic Characteristics

| | | | Headqua 58% | | | | Field | | | | | |
|--|--------------|--------|---------------------|--------------|-------|---------------|------------------------------|-------|--------------------|------------------|----------|---------------|
| 79 Where do you work? | | | | | 42% | | | | | | | |
| | | 11,631 | | | | | | | 8, | 390 | | |
| | Non-Sup | erviso | or | Team L | eader | r | Supervisor | | IV | lanager | Sr. I | Leader |
| 80 What is your | 69% | | | 11 | % | | 13% | | | 5% | | 1% |
| supervisory status? | 13,7 | 64 | | 2,3 | 06 | | 2,656 | | | 1,061 | 2 | 289 |
| | | | Male | | | | | | | | | |
| | | | | | | | | male | | | | |
| 81 Are you: | | | 58% | 7 | | | | | | 2% | | |
| | | | 11,37 | / | | | | | ٥, | 348 | | |
| | | | Yes | | | | | | | No | | |
| 82 Are you Hispanic or | | | 6% | | | | | | 9 | 4% | | |
| Latino? | | | 1,096 | 5 | | | | | 18 | ,433 | | |
| | | | | | | | | | | | | |
| | American In | dian | | | Black | k or African | Native Hawa | | | | Two | or More |
| | or Alaska Na | ative | Asia | n | A | merican | Other Pacific Islander | | | White | R | aces |
| | | | | | | | | 1 | | | | |
| 83 Please select the | <u> </u> | | 15% | | | 13% | 0% 80 | | 69% | | | 3% 624 |
| racial category(ies) | 93 | | 2,75 | 2,759 | | 2,411 | 80 | | | 12,995 | | 024 |
| with which you most closely identify. | | | | | | | | | | | | |
| closely identify. | | | | | | | | | | | | |
| | | | h Cohool | Tue d | | Some | Annelistala | Deek | | Master's | Doc | ctoral/ |
| | Less Than | | h School oma/GED | Trad Tech | | College | Associate's Degree (e.g., | | elor's e (e.g., | Degree | Profe | essiona |
| | High School | | quivalent | Certif | | (No | AA, AS) | BA, | | (e.g., MA, | | ee (e.g., |
| | | 010 | quivalent | | leave | Degree) | | | 231 | MS, MBA) | Ph.D., | , MD, JD |
| 84 What is the highest | 0% | | 2% | 19 | | 7% | 3% | 35 | | 31% | | 22% |
| degree or level of | <10 | | 363 | 16 | 53 | 1,310 | 552 | 7,0 | 60 | 6,127 | 4, | ,324 |
| education you have | | | | | | | | | | | | |
| completed? | | | | | | | | | | | | |
| | Federal Wa | 200 | | | | | Senior Exec | utivo | Sen | ior Level (SL) | or | |
| | System | - | GS 1-6 | GS 7 | /-12 | GS 13-15 | Service | | | Scientific or | | Other |
| | | | | | | 6404 | | | Pro | ofessional (S | Г) | = 0 (|
| 85 What is your pay | 1% 209 | | 5% 941 | 26 5,1 | | 61% 12,158 | 2% 311 | | | <u>1%</u> 124 | | 5% 1,076 |
| category/grade? | 209 | | 941 | 5,1 | 11 | 12,156 | 511 | | | 124 | | 1,070 |
| | 3 yrs or le | | 4-5 yı | | 6 | -10 yrs | 11-14 y | ×c | 1 | 5-20 yrs | <u>\</u> | 20 yrs |
| 86 How long have you | 10% | :55 | 4-3 yi 8% | | 0 | 23% | 11-14 y 17% | 5 | 1: | 16% | | 20 yrs 26% |
| been with the Federal | | | 1,66 | | | 4,679 | 3,319 | | | 3,121 | | ,105 |
| been with the rederal | | | | | | ., | -, | | | -/ | | , |
| Government | | | | | | | | | | | | |
| Government (excluding military | | | | | | | | | | | | |
| Government (excluding military service)? | | | | | | | | | | | | |
| (excluding military | | | | | | 10 | | | | | | |
| (excluding military service)? | 3 yrs or le | SS | 4-5 yı | | 6 | 5-10 yrs | 11-20 y | rs | | > 20 yrs | | |
| (excluding military service)? 87 How long have you | 15% | SS | 10% | , , | | 24% | 31% | rs | | 20% | | |
| (excluding military service)? | | SS | | , , | | | | rs | | - | | |

example, DOJ, EPA)?

Demographic Characteristics

| | No | Yes, Re | etire | Yes, Another J Within Fed G | | Yes, Another Fed C | | Yes, Other |
|--|-----------------------------|---------------|---------|------------------------------------|-------|-----------------------|--------|----------------------------|
| 88 Are you considering | 78% | 4% | , | 10% | | 4% | | 4% |
| leaving your | 15,601 | 788 | 3 | 2,021 | | 77 | 5 | 734 |
| organization within the next year, and if so, why? | | | | | | | | |
| | With | in 1 yr | Bet | ween 1 & 3 yrs | Be | etween 3 & 5 yı | rs | 5 or More yrs |
| 89 I am planning to | 2 | !% | | 7% | | 8% | | 82% |
| retire: | 4 | 49 | | 1,425 | | 1,653 | | 16,273 |
| | | Y | /es | | | | No | |
| 90 Are you transgender? | | | | | | | 100% | |
| , . | | | 58 | 19,205 | | | | |
| | Straight, tha gay or les | | Gay | or Lesbian | | Bisexual | | Something Else |
| 91 Which one of the | 94% | | | 3% | | 1% | | 2% |
| following do you | 17,85 | 1 | | | | 1,056 | | |
| consider yourself to be? | | | | | | | | |
| | No Prior Mi | litary Servic | e Curre | ently in National G or Reserves | iuard | Reti | red | Separated or Discharged |
| 92 What is your US | - | 7% | | 1% | | 3% | | 9% |
| military service status? | 17, | .099 | | 102 | | 65 | / | 1,716 |
| | | | /es | | | | No | |
| 93 Are you an individual | | | 9% | | | | 91% | |
| with a disability? | | | 682 | | | | 17,766 | |
| | 25 and und | er 2 | 6-29 | 30-39 | | 40-49 | 50-59 | 60 or older |
| 94 What is your age | 1% | | 4% | 26% | | 26% | 29% | 14% |
| 94 What is your age | | | 7/0 | 2070 | | 2070 | 2370 | 1470 |

Notes:

• The sum of percentages may not add to 100 due to rounding.

Agency-Specific Items

| POS | ITIVE | NEUTRAL | NEG | ATIVE | |
|--|---------------------------|--|------------------------------------|--|-------|
| Strongly Agree, Very Good, Very Satisfied | Agree, Good, Satisfied | Neither Agree nor Disagree, Fair, Neither Satisfied nor Dissatisfied | Disagree, Poor, Dissatisfied | Strongly Disagree, Very Poor, Very Dissatisfied | TOTAL |

| 95 My supervisor actively supports my career | 66% | | 22% | 1 | 12% | |
|--|-------|-------|-------|-------|-----|--------|
| planning and advancement. | 33% | 33% | 22% | 7% | 5% | |
| | 6,824 | 6,686 | 4,248 | 1,395 | 891 | 20,044 |

| 96 I have access to the technology I need to | 76% | | 11% | 11% 12% | | |
|--|-------|-------|-------|---------|-----|--------|
| effectively do my work. | 30% | 46% | 11% | 9% | 4% | |
| | 6,298 | 9,167 | 2,143 | 1,739 | 731 | 20,078 |

| 97 In my work unit, collaboration and | 72 | .% | 17% | 11% | | |
|---------------------------------------|-------|-------|-------|-------|-----|--------|
| knowledge management are fostered and | 31% | 41% | 17% | 7% | 4% | |
| encouraged. | 6,430 | 8,216 | 3,287 | 1,408 | 706 | 20,047 |

Notes:

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- Neutral ratings of 30% or greater are in **bold blue** font.
- Negative ratings of 35% or greater are in **bold red** font.